

Unilever Nigeria Plc Unaudited Interim Financial Statements For the Six Months ended 30 June 2020

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Income Statement For three months ended

		30 June 2020	30 June 2019
Continuing operations	Note	N'000	N'000
Revenue Cost of sales	6	14,008,400 (11,279,174)	23,421,705 (15,944,837)
Gross profit Selling and distribution expenses Marketing and administrative expenses Impairement loss on trade receivables Other income		2,729,226 (1,135,890) (2,887,406) (597,193) 26,831	7,476,868 (1,048,430) (3,878,256) (17,396) 2,575
Operating (loss)/ profit Finance income Finance costs		(1,864,432) 353,710 (4,553)	2,535,361 397,981 (262,923)
(Loss)/ profit before taxation Taxation		(1,515,275) (118,267)	2,670,419 (676,254)
(Loss)/ profit from continuing operations		(1,633,542)	1,994,165
(Loss)/ profit for the period		(1,633,542)	1,994,165
Attributable to: Equity holders		(1,633,542)	1,994,165
Earnings per share for profit attributable to Basic and diluted earnings per share (Naira)	o equity h	olders: (0.28)	0.35

Income Statement For six months ended 30 June

Note Note Note Note Note Note Note Note		Note	2020 N'000	2019 N'000
Cost of sales (21,181,257) (31,311,411) Gross profit 6,156,080 11,346,088 Selling and distribution expenses 7 (5,215,579) (5,396,101) Impairement loss on trade receivables (646,433) (217,803) Other income 8 48,544 28,910 Operating (loss)/ profit (1,410,984) 3,853,201 Finance income 9 849,347 1,201,911 Finance costs 10 (5,167) (357,316) (Loss)/ profit before taxation (566,804) 4,697,796 Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796	Continuing operations	note	11 000	N 000
Cost of sales (21,181,257) (31,311,411) Gross profit 6,156,080 11,346,088 Selling and distribution expenses 7 (5,215,579) (5,396,101) Impairement loss on trade receivables (646,433) (217,803) Other income 8 48,544 28,910 Operating (loss)/ profit (1,410,984) 3,853,201 Finance income 9 849,347 1,201,911 Finance costs 10 (5,167) (337,316) (Loss)/ profit before taxation (1 47,692 (1,183,000) Taxation 11 47,692 (1,183,000) (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796	Revenue	6	27,337,337	42,657,499
Selling and distribution expenses(1,753,596)(1,907,893)Marketing and administrative expenses7(5,215,579)(5,396,101)Impairement loss on trade receivables(646,433)(217,803)Other income848,54428,910Operating (loss)/ profit(1,410,984)3,853,201Finance income9849,3471,201,911Finance costs10(5,167)(357,316)(Loss)/ profit before taxation(566,804)4,697,796Taxation1147,692(1,183,000)(Loss)/ profit from continuing operations(519,112)3,514,796Attributable to:(519,112)3,514,796Equity holders(519,112)3,514,796	Cost of sales			
Selling and distribution expenses $(1,753,596)$ $(1,907,893)$ Marketing and administrative expenses7 $(5,215,579)$ $(5,396,101)$ Impairement loss on trade receivables $(646,433)$ $(217,803)$ Other income8 $48,544$ $28,910$ Operating (loss)/ profit $(1,410,984)$ $3,853,201$ Finance income9 $849,347$ $1,201,911$ Finance costs10 $(5,167)$ $(357,316)$ (Loss)/ profit before taxation11 $47,692$ $(1,183,000)$ (Loss)/ profit from continuing operations $(519,112)$ $3,514,796$ Attributable to: $(519,112)$ $3,514,796$ Equity holders $(519,112)$ $3,514,796$	Gross profit		6,156,080	11,346,088
Marketing and administrative expenses7 $(5,215,579)$ $(5,396,101)$ Impairement loss on trade receivables $(646,433)$ $(217,803)$ Other income8 $48,544$ $28,910$ Operating (loss)/ profit $(1,410,984)$ $3,853,201$ Finance income9 $849,347$ $1,201,911$ Finance costs10 $(5,167)$ $(357,316)$ (Loss)/ profit before taxation $(566,804)$ $4,697,796$ Taxation11 $47,692$ $(1,183,000)$ (Loss)/ profit from continuing operations $(519,112)$ $3,514,796$ Attributable to: $(519,112)$ $3,514,796$ Equity holders $(519,112)$ $3,514,796$	Selling and distribution expenses			
Impairement loss on trade receivables (646,433) (217,803) Other income 8 48,544 28,910 Operating (loss)/ profit (1,410,984) 3,853,201 Finance income 9 849,347 1,201,911 Finance costs 10 (5,167) (357,316) (Loss)/ profit before taxation (566,804) 4,697,796 Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796 Earnings per share for profit attributable to equity holders: (519,112) 3,514,796	Marketing and administrative expenses	7	(5,215,579)	
Operating (loss)/ profit (1,410,984) 3,853,201 Finance income 9 849,347 1,201,911 Finance costs 10 (5,167) (357,316) (Loss)/ profit before taxation 11 47,692 (1,183,000) Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796	Impairement loss on trade receivables		(646,433)	
Finance income 9 849,347 1,201,911 Finance costs 10 (5,167) (357,316) (Loss)/ profit before taxation 11 (566,804) 4,697,796 Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796	Other income	8	48,544	28,910
Finance income 9 849,347 1,201,911 Finance costs 10 (5,167) (357,316) (Loss)/ profit before taxation 11 (566,804) 4,697,796 Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796				
Finance costs 10 (5,167) (357,316) (Loss)/ profit before taxation 11 (566,804) 4,697,796 Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796				
(Loss)/ profit before taxation (566,804) 4,697,796 Taxation 11 47,692 (1,183,000) (Loss)/ profit from continuing operations (519,112) 3,514,796 (Loss)/ profit for the period (519,112) 3,514,796 Attributable to: (519,112) 3,514,796 Equity holders (519,112) 3,514,796		-		
Taxation1147,692(1,183,000)(Loss)/ profit from continuing operations(519,112)3,514,796(Loss)/ profit for the period(519,112)3,514,796Attributable to: Equity holders(519,112)3,514,796Earnings per share for profit attributable to equity holders:3,514,796	Finance costs	10	(5,167)	(357,316)
Taxation1147,692(1,183,000)(Loss)/ profit from continuing operations(519,112)3,514,796(Loss)/ profit for the period(519,112)3,514,796Attributable to: Equity holders(519,112)3,514,796Earnings per share for profit attributable to equity holders:3,514,796	(Loss)/ profit before taxation		(566.804)	4.697.796
(Loss)/ profit from continuing operations (Loss)/ profit for the period (519,112) (519,112) 3,514,796 Attributable to: (519,112) Equity holders (519,112) Barnings per share for profit attributable to equity holders:		11		
Attributable to: 5,514,790 Equity holders (519,112) Earnings per share for profit attributable to equity holders:	(Loss)/ profit from continuing operations		(519,112)	3,514,796
Equity holders(519,112)3,514,796Earnings per share for profit attributable to equity holders:	(Loss)/ profit for the period		(519,112)	3,514,796
Earnings per share for profit attributable to equity holders:	Attributable to:			
			(519,112)	3,514,796
Basic and diluted earnings per share (Naira)(0.09)0.61		o equity hol	lders:	
	Basic and diluted earnings per share (Naira)		(0.09)	0.61

Statement of Other Comprehensive Income For three months ended

	30 June 2020	30 June 2019
Other comprehensive income	N'000 -	N'000 -
(Loss)/ profit for the period	(1,633,542)	1,994,165
Total comprehensive (loss)/ income	(1,633,542)	1,994,165
Attributable to:		
Equity holders	(1,633,542)	1,994,165
-		

Statement of Other Comprehensive Income For six months ended 30 June

	30 June 2020	30 June 2019
Other comprehensive income	N'000 -	N'000
(Loss)/ profit for the period	(519,112)	3,514,796
Total comprehensive (loss)/ income	(519,112)	3,514,796
Attributable to:		
Equity holders	(519,112)	3,514,796

Statement of Financial Position As at

	Note	30 June 2020	31 December 2019
		N'000	N'000
Assets			
Non-current assets			
Property, plant and equipment	12	30,872,871	31,957,420
Intangible assets		114,892	225,933
Retirement benefit surplus	17	37,673	35,292
		31,025,436	32,218,645
Current assets			
Inventories	13	9,841,278	11,869,295
Trade and other receivables	14	20,328,816	24,131,026
Cash and bank balances	15	44,571,158	35,458,553
		74,741,252	71,458,874
Total assets		105,766,688	103,677,519
Liabilities			
Current liabilities			
Trade and other payables	16	37,624,086	34,719,709
Income tax		145,223	88,375
		37,769,309	34,808,084
Non-current liabilities			
Deferred tax liabilities		706,228	894,439
Retirement benefit obligations	17	415,922	422,830
Long service award obligations	17	371,861	318,096
Loans and borrowings	,	494,130	705,720
		1,988,141	2,341,085
Total liabilities		39,757,450	37,149,169

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Statement of Financial Position (continued) As at

	Note	30 June 2020	31 December 2019
		N'000	N'000
Equity			
Ordinary share capital	20	2,872,503	2,872,503
Share premium	20	56,812,810	56,812,810
Retained earnings		6,323,925	6,843,037
Total equity		66,009,238	66,528,350
Total equity and liabilities		105,766,688	103,677,519

The financial statements on pages 3 to 21 were approved for issue by the Board of Directors on 16 July 2020 and signed on its behalf by:

His Majesty N.A. Achebe CFR, MNI Chairman FRC/2013/NIM/00000001568

Carl Cruz

Carl Cruz * Managing Director

Anonadeko

Adesola Sotande-Peters Finance Director FRC/2015/ICAN/00000010834

*The Financial Reporting Council (FRC) granted a waiver to the Managing Director to sign the financial statements without indicating any FRC registration number. His FRC number will be obtained in due course.

Statement of Changes in Equity Six Months Ended 30 June 2020

51X Months Linded 30 June 20	Share capital N'000	Share premium N'000	Retained earnings N'000	Total N'000
Balance at 1 January 2019	2,872,503	56,812,810	23,104,230	82,789,543
Total comprehensive income for the				
Profit for the period	-	-	3,514,796	3,514,796
Other comprehensive income Remeasurement on post employment benefit obligations, net of tax		-	<u>-</u>	_
			3,514,796	3,514,796
Transactions with owners Dividend declared	<u> </u>		(8,617,508)	(8,617,508)
Balance at 30 June 2019	2,872,503	56,812,810	18,001,518	77,686,831
Balance at 1 January 2020	2,872,503	56,812,810	6,843,037	66,528,350
Total comprehensive income for the period				
Profit for the period	-	-	(519,112)	(519,112)
Other comprehensive income Remeasurement on post employment benefit obligations, net of tax			<u> </u>	
			(519,112)	(519,112)
Transactions with owners Dividend declared		<u> </u>		
Balance at 30 June 2020	2,872,503	56,812,810	6,323,925	66,009,238

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Statement of Cash Flows For six months ended 30 June

	Note	2020 N'000	2019 N'000
Cash flows from operating activities	NOLE	1 000	N 000
Cash generated/ (outflow) from operations Retirement benefits paid Long service award obligations paid Tax paid	18	9,335,978 (33,391) (6,091) (83,670)	(11,795,617) (35,643) (41,645) (4,168,785)
Net cash flow/ (used in) operating activities		9,212,826	(16,041,690)
Cash flows from investing activities Interest received Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment	12	319,742 (427,168) 12,372	1,201,911 (2,715,521) -
Net cash used in investing activities		(95,054)	(1,513,610)
Cash flows from financing activities Repayment of long-term loan Interest payment Dividend paid		(5,167)	(203) (357,316) (8,617,508)
Net cash used in financing activities		(5,167)	(8,975,027)
Net increase/ (decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the period		9,112,605 35,458,553	(26,530,327) 57,144,182
Cash and cash equivalents at the end of the period	15	44,571,158	30,613,855

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1. General information

Unilever Nigeria Plc. is incorporated in Nigeria as a public limited liability company under the Companies and Allied Matters Act (CAP C20) Laws of the Federation of Nigeria, 2004 and is domiciled in Nigeria. The company's shares are listed on the Nigerian Stock Exchange (NSE).

The company is principally involved in the manufacture and marketing of Foods and refreshments, Home care and Beauty and personal care products. It has manufacturing sites in Oregun, Lagos State and Agbara, Ogun State.

2. Dealings in Unilever Nigeria Plc. Shares

The Company has adopted a code of conduct regarding securities transactions by its directors on terms no less exacting than the required standard set out in the rules of the Nigerian Stock Exchange.

Having made specific enquiry of all directors, Unilever Nigeria Plc directors have complied with the required standard set out in the rules of the Nigerian Stock Exchange and in the Unilever Nigeria Plc code of conduct regarding securities transactions by directors.

3. Basis of preparation

These interim financial statements for the the period ended 30 June 2020 have been prepared in accordance with IAS 34, 'Interim financial reporting'. The interim financial statements should be read in conjunction with the annual financial statements for the year ended 31 December 2019, which have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board.

4. Significant accounting policies

The accounting policies adopted are consistent with those of the previous audited financial year.

4.1 New Accounting Standards

The Company initially applied IFRS 16 Leases from 1 January 2019. A number of other new standards are also effective from 1 January 2019 but they do not have a material effect on the Company's financial statements.

The Company applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognised in retained earnings at 1 January 2019. Accordingly, the comparative information presented for 2018 is not restated – i.e. it is presented, as previously reported, under IAS 17 and related interpretations. The details of the changes in accounting policies are disclosed below.

Definition of a lease

Previously, the Company determined at contract inception whether an arrangement was or contained

a lease under IFRIC 4 Determining whether an Arrangement contains a Lease. The Company now

assesses whether a contract is or contains a lease based on the definition of a lease.

Definition of a lease (Continued)

On transition to IFRS 16, the Company elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The Company applied IFRS 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under IAS 17 and IFRIC 4 were not reassessed for whether there is a lease under IFRS 16. Therefore, the definition of a lease under IFRS 16 was applied only to contracts entered into or changed on or after 1 January 2019.

As a lessee

As a lessee, the Company leases consist mainly of warehouses. The Company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to ownership of the underlying asset to the Company. Under IFRS 16, the Company recognises right-of-use assets and lease liabilities for most of these leases – i.e. these leases are on-balance sheet.

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative standalone price.

However, for leases of property, the Company has elected not to separate non-lease components and account for the lease and associated non-lease components as a single lease component.

Leases classified as operating leases under IAS 17

Previously, the Company classified property leases as operating leases under IAS 17. On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the Company's incremental borrowing rate of 17.5% as at 1 January 2019. Right-of-use assets are measured at either:

- their carrying amount as if IFRS 16 had been applied since the commencement date, discounted using the Company's incremental borrowing rate at the date of initial application: the Company applied this approach to its largest property lease; or

– an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments: the Company applied this approach to all other leases.

The Company has tested its right-of-use assets for impairment on the date of transition and has concluded that there is no indication that the right-of-use assets are impaired.

The Company used a number of practical expedients when applying IFRS 16 to leases previously classified as operating leases under IAS 17. In particular, the Company:

- did not recognise right-of-use assets and liabilities for leases for which the lease term ends within 12 months of the date of initial application;

- did not recognise right-of-use assets and liabilities for leases of low value assets (e.g. IT equipment);

- excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application; and

– used hindsight when determining the lease term.

5. Estimates

The preparation of interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing these condensed interim financial statements, the significant judgements made by management in applying the group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the financial statements for the year ended 31 December 2019.

6. Financial risk management

Financial risk factors

Unilever's activities expose it to a variety of financial risks: market risk (foreign exchange risk), credit risk and liquidity risk. Unilever's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on Unilever's financial performance.

Risk management is carried out by a Treasury Department under policies approved by Board of Directors. Unilever's Treasury Department identifies, evaluates and manages financial risks in close co-operation with Unilever's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity. These policies are mostly Unilever Global Policies adopted for local use.

The condensed interim financial statements do not include all financial risk management information and disclosures required in the annual financial statements; they should be read in conjunction with the Company's annual financial statements as at 31 December 2019. There have been no changes in the risk management structure since year end or in any risk management policy.

6.1. Financial risk factors

- (a) Market risk
- (i) Currency risk Transactions in foreign currency

Unilever is exposed to foreign exchange risk arising from various currency exposures. The currencies in which these transactions are primarily denominated are US dollars, Pound sterling, Euro and Rand. The currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Company manages this risk mainly by hedging foreign exchange currency contracts.

(ii) Cash flow and fair value interest rate risk

Unilever's interest rate risk arises from bank overdrafts and bank loans. Overdrafts issued at variable rates expose Unilever to cash flow interest rate risk. Borrowings issued at fixed rates expose Unilever to fair value interest rate risk.

Unilever analyses its interest rate exposure on a dynamic basis. Various scenarios are simulated taking into consideration refinancing, renewal of existing positions and alternative financing. Based on these scenarios, Unilever calculates the impact on profit and loss of a defined interest rate shift. For each simulation, the same interest rate shift is used for all currencies. The scenarios are run only for liabilities that represent the major interest-bearing positions.

(b) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or a counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers

Concentration of credit risk with respect to trade receivables is limited, due to the Company's customer base being diverse. Credit terms for customers are determined on individual basis. Credit risk relating to trade receivables is managed by reference to the customers' credit limit, inventory balance, cash position and secondary sales to final consumers.

The carrying amounts of financial assets and contract assets represent the maximum credit exposure

(c) Liquidity risk

Liquidity risk is the risk that Unilever will face difficulty in meeting its obligations associated with its financial liabilities. Unilever's approach to managing liquidity is to ensure that it will have sufficient funds to meet its liabilities when due without incurring unacceptable losses. In doing this management considers both normal and stressed conditions. A material and sustained shortfall in our cash flow could undermine Unilever's credibility, impair investor confidence and also restrict Unilever's ability to raise funds.

Cash flow from operating activities provides the funds to service the financing of financial liabilities on a day-to-day basis. Unilever seeks to manage its liquidity requirements by maintaining relationships with different financial institutions through short-term and long-term credit facilities. Cash flow forecasting is performed in Unilever. Unilever's finance team monitors rolling forecasts of Unilever's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that Unilever does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities. Such forecasting takes into consideration Unilever's debt financing plans, covenant compliance and compliance with gearing ratios.

Where current libilities exceed current assets, the Company seeks to manage its liquidity requirements by maintaining access to bank lending which are renewable annually.

At the reporting date, Unilever held cash in bank was N44.5 billion (2019: N30.6billion).

6. Segment reporting

The chief operating decision-maker has been identified as the Leadership Team (LT) of Unilever Nigeria Plc. The Leadership Team reviews Unilever's monthly financial and operational information in order to assess performance and allocate resources. Management has determined the operating segments based on these reports. The Leadership Team consider the business from a product category perspective. Unilever is segmented into Food Products (FP), Home & Personal Care Products (HPC).

Foods – including sale of tea and savoury.

Home & Personal Care – including sale of skin care and oral care products, fabric care and household cleaning

There are no intersegmental sales and Nigeria is the company's primary geographical segment as it comprises 98% of the company's sales.

The Leadership Team assesses the performance based on operating profits for each operating segment that is reviewed. Total financing (including interest income and expense), income taxes and retirement benefit obligations are managed on an entity-wide basis and are not allocated to operating segments.

3 months ended 30 June 2020	Food Products N'000	Home & Personal Care N'000	Total N'000
Revenue	7,855,043	6,153,358	14,008,400
Depreciation and amortisation	490,560	384,287	874,846
Segmental operating profit	(1,045,458)	(818,974)	(1,864,432)
Finance income	198,339	155,371	353,710
Finance cost	(2,553)	(2,000)	(4,553)
Profit before taxation			(1,515,275)
3 months ended 30 June 2019	N'000	N'000	N'000
Revenue	12,101,017	11,320,688	23,421,705
Depreciation and amortisation	1,465,240	1,370,754	2,835,994
Segmental operating profit	1,309,915	1,225,446	2,535,361
Finance income	205,620	192,361	397,981
Finance cost	(135,841)	(127,082)	(262,923)
Profit before taxation			2,670,419
6 months ended 30 June 2020	N'000	N'000	N'000
Revenue	15,267,649	12,069,689	27,337,337
Depreciation and amortisation	863,179	682,377	1,545,556
Segmental operating profit	(788,021)	(622,962)	(1,410,984)
Finance income	474,352	374,995	849,347
Finance cost	(2,886)	(2,281)	(5,167)
Profit before taxation			(566,804)

Unilever Nigeria Plc Unaudited Interim Financial Statements for the Six Months Ended 30 June 2020

6 months ended 30 June 2019	N'000	N'000	N'000
Revenue	21,355,799	21,301,700	42,657,499
Depreciation and amortisation	2,253,828	2,248,118	4,501,946
Segmental operating profit	1,929,044	1,924,157	3,853,201
Finance income	601,718	600,193	1,201,911
Finance cost	(178,885)	(178,431)	(357,316)
Profit before taxation			4,697,796
Turnover over by geographical location			
	Domestic (within Nigeria)	Export (outside Nigeria)	Total
	N'000	N'000	N'000
3 months ended 30 June 2020	13,668,099	340,301	14,008,400
3 months ended 30 June 2019	23,063,386	358,319	23,421,705
6 months ended 30 June 2020	26,713,573	623,764	27,337,337
6 months ended 30 June 2019	42,134,037	523,462	42,657,499

The Company recognises revenue at a point in time when it transfers control over a product or service to a customer.

The Company has 101 key distributors, and no single customer accounted for more than 10% of the company's revenue.

7. Marketing and administrative expenses

	2020 N'000	2019 N'000
Brand and marketing Overheads	1,556,414 3,110,705	1,717,895 3,137,230
Service Fees	548,460	540,976
	5,215,579	5,396,101

8. Other income

	2020 N'000	2019 N'000
Gain/ (loss) on sale of property plant and equipment Transitional Service Agreement income	12,372 36,172	(4,415) 33,325
	48,544	28,910

8(i) Effective 1 July 2018, Unilever Nigeria sold its Spreads business (Blueband margarine) and all the assets attached to the business to Sigma Bidco B.V, an entity incorporated by KKR & Co LP. The entity is incorporated in Nigeria as Sigma Silver Foods (Upfield Foods) Nigeria Limited. A Transitional Service Arrangement is in place during which Unilever Nigeria would support Upfield Foods and earn an income.

9. Finance income

		2020 N'000	2019 N'000
	Interest on call deposits and bank accounts	319,742	1,200,532
	Net gain on re-measurement of foreign currency balances	318,015	1,379
	Unwinding of lease liability	211,590	
10.	Finance cost	849,347	1,201,911
101		2020	2019
		N'000	N'000
	Interest on third party bank loans	5,167	65,798
	T	5,167	65,798

11. Income Taxes

Income tax expense is recognised based on management's estimate of the weighted average annual income tax rate expected for the period. The estimated average tax rate used for the period ended 30 June 2020 is 8.4%.

12. Property, plant and equipment (PPE)

	Capital work-in- progress N'000	Lease hold land N'000	Buildings N'000	Plant and machinery N'000	Furniture and equipment N'000	Motor vehicles N'000	Total N'000
Cost							
1 January 2019	4,248,206	433,640	9,796,890	29,425,228	2,106,118	1,311,067	47,321,149
Additions	5,378,115	-	1,132,956	-	-	-	6,511,071
Transfers	(4,110,144)	-	625,758	3,063,745	214,960	205,681	-
Write-offs	-	-	-	(1,553,600)	(57,231)	(11,006)	(1,621,837)
Disposals	-	-	-	(639)	(324,499)	(145,578)	(470,715)
At 31 December 2019	5,516,177	433,640	11,555,604	30,934,734	1,939,348	1,360,164	51,739,667
Additions	427,168	-	-	-	-	-	427,168
Disposals	-	-	-	(58,202)	(149,065)	(50,836)	(258,103)
Transfers	(3,040,199)	-	983,806	1,997,647	48,444	10,302	-
At 30 June 2020	2,903,145	433,640	12,539,411	32,874,178	1,838,728	1,319,630	51,908,732
Depreciation / impairment			0				
1 January 2019	-	3,190	1,580,429	14,354,314	934,953	727,313	17,600,199
Depreciation charge for the year	-	-	663,347	3,183,082	169,555	249,798	4,265,782
Write-offs	-	-	-	(1,553,600)	(57,231)	(11,006)	(1,621,837)
Disposals		-	-	(37)	(322,305)	(139,555)	(461,897)
At 31 December 2019	-	3,190	2,243,776	15,983,759	724,972	826,550	19,782,247
Depreciation charge for the period	-	2,230	371,966	840,857	90,268	129,195	1,434,516
On disposals		-	-	(52,041)	(78,026)	(50,836)	(180,903)
At 30 June 2020	-	5,420	2,615,742	16,772,575	737,214	904,908	21,035,860
Net book value:	0 (<i>.</i>	0	
At 1 January 2019	4,248,206	430,450	8,216,461	15,070,914	1,171,165	583,754	29,720,950
At 31 December 2019	5,516,177	430,450	9,311,828	14,950,975	1,214,376	533,614	31,957,420
At 30 June 2020	2,903,145	428,220	9,923,668	16,101,603	1,101,513	414,722	30,872,871

Included in the cost of building is right-of-use assets of ₩1.13bn related to leased properties that do not meet the definition of investment property.

3.	Inventories		
		2020	2019
		N'000	N'000
	Raw and packaging materials	5,521,054	7,706,608
	Work in progress	631,381	439,648
	Goods in transit	1,071,631	83,958
	Finished goods	1,800,085	1,882,189
	Engineering spares and other inventories	817,127	841,131
	Right to recover returned goods	-	261,314
		9,841,278	11,214,848
1.	Trade and other receivables		
•		2020	2019
		N'000	N'000
	Trade receivables: gross	7,138,801	11,125,550
	Less impairment	(2,036,371)	(1,389,939)
	Trade receivables: net	5,102,430	9,735,611
	Advances and prepayments	1,543,607	1,973,480
	Unclaimed dividend held with registrar	-	991,333
	Interest receivable	63,341	152,015
	Other receivables	1,695,616	1,631,827
	Due from related parties (Note 19(iii))	7,376,352	5,548,419
	Deposit for imports	4,547,470	4,098,341
		20,328,816	24,131,026

Advances and prepayments include insurance premium and advances to vendors.

15. Cash and cash equivalents

		2020	2019
		N'000	N'000
	Cash at bank and in hand	28,487,089	13,505,227
	Fixed deposit	16,084,069	21,953,326
	Cash and bank balances	44,571,158	35,458,553
16.	Trade and other payables		
		2020	2019
		N'000	N'000
	Trade payables	11,983,455	10,396,263
	Amount due to related companies (Note 19(iii))	11,182,930	9,773,293
	Dividend payable	5,492,526	6,599,665
	Accrued liabilities	1,863,450	2,123,247
	Accrued brand and marketing expenses	1,336,897	649,680
	Accrued shipping and freight charges	1,774,078	1,471,248
	Refund liabilities	-	373,305
	Minimum tax payables	317,670	317,670
	Non trade payables	3,673,080	3,015,338
		37,624,086	34,719,710

17. Retirement benefit obligations

The amounts recognised in the statement of financial position are determined as follows:

	2020 N'000	2019 N'000
Present value of funded retirement benefit obligations Fair value of plan assets	(1,849,797) 1,887,470	(1,854,537) 1,889,829
Retirement benefit surplus Present value of unfunded retirement benefit	37,673	35,292
obligations	(415,922)	(422,830)
Long service award obligations	(371,861)	(318,096)
Net liability in the statement of financial position	(750,110)	(705,634)

18. Cash flows from operating activities

	2020 N'000	2019 N'000
Profit before tax	(566,804)	4,697,796
Adjustment for non-cash items:		
- Depreciation of property, plant and equipment	1,434,516	1,314,888
- Loss on disposal of property, plant and equipment	64,829	
- Amortisation of intangible assets	111,041	111,326
- Unwinding of lease liability	(211,590)	-
- Finance income	(319,742)	(1,201,911)
- Finance expense	5,167	357,316
- Net change in retirement benefit obligations	24,102	177,665
- Change in employee loan receivable	-	26,928
- Long service award obligations	59,856	30,426
- Other employee benefits	-	41,645
Changes in working capital:		
- Decrease/ (increase) in trade and other receivable	e , ,	(20,550,592)
- Decrease in inventory	2,028,017	3,314,725
- Increase/ (decrease) in trade and other payables	2,904,377	(140,796)
- Decrease in other non-current assets	-	24,967
Cash flows generated from operating activities	9,335,978	(11,795,617)
19. Related party transactions		
(i) Sale of finished goods to related parties		
	2020	2019
	N'000	N'000
Unilever Ghana Limited	75,370	216,537
Unilever Cote D'Ivoire	548,394	306,924

623,764

523,461

(ii) Purchases of finished goods for resale from related parties		
	2020 N'000	2019 N'000
Unilever Gulf Free Zone Establishment	11,526	-
Unilever Ghana Limited	-	24,231
Unilever South Africa (Pty) Limited	-	26,750
Unilever Asia Private Limited		233,823
	11,526	284,804

(iii) Outstanding related party balances as at 30 June were:

	2020	2019
Receivables from related parties:	N'000	N'000
Unilever Cote D'Ivoire	3,856,682	3,083,565
Unilever Ghana Limited	3,445,656	4,733,538
Other related parties	720,946	750,323
other related parties	8,023,285	8,567,426
Less impairment	(646,933)	(1,351,084)
Less impairment	7,376,352	7,216,342
	/,5/0,502	/,==0,5==
	2020	2019
	N'000	N'000
Payables to related parties:		
Unilever UK Plc	4,202,709	3,472,554
Unilever Cote D'Ivoire	113,371	105,177
Unilever Ghana Limited	876,855	2,537,736
Unilever Asia Private	1,868,697	3,640,168
Unilever NV	3,768,165	2,167,302
Other related parties (settlement on behalf of the		
Company)	353,133	2,734,516
Amount due to related companies per note 16	11,182,930	14,657,453
Unilever Overseas Holding (Dividend payable)	2,796,534	
Total amount due to related parties	13,979,464	14,657,453

20. Share capital and share premium

	Number of ordinary shares (thousands)	Ordinary shares N'000	Share premium N'000
Balance as at 31 December 2019 and 31 June 2020	5,745,005	2,872,503	56,812,810

The authorised number of ordinary shares is 6,053,274,000 with a par value of 50kobo per share. Of these, 5,745,005,417 ordinary shares have been issued and fully paid.

(a) Shareholding Pattern as at 30 June, 2020

Shareholders	Number of Ordinary Shares	Percentage Holdings
Unilever Overseas	4,252,964,194	74.03
*Stanbic Nominees	418,429,715	7.28
Other Unilever Shareholders	1,073,611,508	18.69
Total	5,745,005,417	100.00

*Stanbic Nominees holds 7.28% en bloc for various shareholders which is available for trade on the floor of the Nigerian Stock Exchange.

Compliance with Free float Requirements

Unilever Nigeria Plc. as at 30 June, 2020 is compliant with the Free float requirement for the Main Board of the Nigerian Stock Exchange.

21. Subsequent events

There are no significant subsequent events, which could have had a material effect on the state of affairs of the Company as at 30th June 2020 that have not been adequately provided for or disclosed in these interim financial statements.

Impact of Coronavirus (Covid-19) Pandemic

Countries of the world including Nigeria is constantly addressing the continued increase in recorded cases of COVID-19 and the implications to the economy.

COVID-19 is an evolving situation, the company is monitoring closely any material impact to the going concern of the business. Our priority is to protect the health, safety and welfare of our employees, customers, and partners, as well as support the Government and its agencies as they work to reduce the impact of the outbreak. At this stage, the company is unable to reliably estimate the future impact of COVID-19, given the lack of an indication of a possible end date of the pandemic or on how long it would continue to impact the Nigerian economy.

However, the company is constantly monitoring through its instituted Incident Management Team (IMT) saddled with the responsibility to constantly access developing events, mitigate as much as possible negative impact and steer the organisation towards adapting to current realities.